



Exhibit 1 - Scope of Work - Rate Related Services
Item 2 – Allocated Cost of Service Study

Project Title: Retail Rate Filing and Cost of Service

Project ID: 197.26/.261/.262

Project Location: Thurmont, Maryland

Client Name: Town of Thurmont

Description of Work: Developed revenue requirement, cost of service study, retail rate design, revenue impact studies, retail rate filing with the Maryland Public Service Commission (MPSC), and final testimony for the MPSC. Represented client at MPSC during successful settlement process with MPSC.

Year Completed: 1996

Adherence to Schedule: Yes

Total Cost of DAI Contract: \$150,000.00

Project Team Member	Role
Stephen D. Hirsch	Project Manager - Project management, strategies, overall planning and implementation, coordination with client and Public Service Commission, daily coordination with team members for process, progress and review milestones. Develop testimony before the MPSC.
Andrew Van Dopp	Manager - Daily coordination and organization of project issues, tasks, and schedule. Review work product, results, and verification with planning objectives.
Deirdre E. Manion	Sr. Analyst - Data accumulation, review, and verification, modeling of costs drivers, functionalization, classification, and allocation of costs. Develop impact of rate design on customers and develop competitive posture evaluations.
Christopher S. Simms	Sr. Analyst - Data accumulation, review, and verification, modeling of costs drivers, functionalization, classification, and allocation of costs. Support testimony before the MPSC.

Additional Questions?

We are here through every step of the process, including the information gathering stage. In fact, we understand this to be one of the most important aspects of locating a consultant capable of handling your project.

Call Today! (410) 546-4422